

summary [We invite you to read the full 2010 Annual Report at www.accioncontraelhambre.org/memorias_anuales.php]

annual report 2010



ACF
INTERNATIONAL

Proyecto realizado con el apoyo financiero de la Comisión Europea a través de la Dirección General de Ayuda Humanitaria y Cooperación Internacional para el Desarrollo y Obra Social Caja Madrid

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Jorge Semprún IN MEMORIAM

On June 7th of 2011 Jorge Semprún, the first chairman of Action Against Hunger-Spain (1995-2000) who went on to become Honorary Chairman of the organisation, passed away. Semprún was, basically, an indignant man. A man who wanted to “change the world a little” with his literary work after experiencing the horrors of Buchenwald. He also wanted to change the situation of hunger in the world by supporting our first steps in Spain.

Jorge Semprún dedicated a lot of his time to our organisation in its first years. He insisted on travelling and finding out first hand about the reality of the projects. He chose the projects in what were then the most complex areas, such as Angola, at a time when the country was divided due to one of Africa’s worst wars. Semprún was taken aback by the widespread nature of the disaster and the suffering of the most vulnerable groups. It made him angry because Angola’s countless riches (diamonds, oil and fish) failed to make a contribution to fighting poverty. On the contrary, they just fed the war. This paradox, which, since then, has been confirmed as a terrible law of African life, left a deep impression on him. He was, on the other hand, encouraged by the health centres in which Action Against Hunger attended to the victims of mines, cholera and hunger.

“We are a guerrilla organisation, humanitarian guerrillas,” he told us, with admiration, on his return. We, the guerrilla warriors, will continue with our work to try and create a world without hunger. A challenge in which we will always be accompanied by Jorge Semprún.

LETTER FROM THE CHAIRMAN

Once again, and for the third consecutive year, we must mention the effect of the crisis as we take stock of the year. These are difficult times that will make a profound mark on our History, without a doubt.

Fortunately for 6.5 million people, Action Against Hunger has managed to stay afloat in this storm. The variety of donors, our teams’ abilities to adapt to a new financial context and our members and friends’ perseverance have meant that the volume of the organisation’s operations has remained at around €45 million. And that is not an easy task in times like these. Other humanitarian organisations have had to make painful decisions this year and not all of them have been able to continue with their work. It is not easy to carry on in spite of the crisis.

However, we still believe that, sometimes, promising opportunities emerge from major crises. For example, that food prices are going up should one day have benefits for those who

produce it. Nevertheless, it must be said that, until now, that has not been the case; in fact, the rise in food prices has opened up a new front in the fight against hunger.

In 2010, Action Against Hunger has concentrated on expanding the coverage of our nutrition programmes. Now that the diagnosis and treatment of malnutrition have been consolidated, the challenge is to apply them to more children and widen their scope on a massive scale. Until now, only between 3% and 9% of malnourished children under five have access to the simple treatment that can save their lives. Next year, we aim to put all our efforts into increasing that percentage. Because it is simply unacceptable that more than 10,000 children die of hunger each day.

José Luis Leal
Chairman of the Board of Trustees
Action Against Hunger-Spain

OUR BOARD OF TRUSTEES

José Luis Leal,
Chairman



Emilio Aragón,
Vice Chairman



Carmen Posadas,
Board Member



Fco. Javier Ruiz Paredes,
Secretary



Crisanto Plaza,
Member



Luis Escauriaza,
Member

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LANDMARKS 2010

All figures correspond to Action Against Hunger-Spain.
*ACF International: 6,435,770 people.

IN 2010 WE HELPED
1,376,147* PEOPLE
THIS HAS BEEN MADE POSSIBLE
THROUGH THE HELP OF

201
PROJECTS

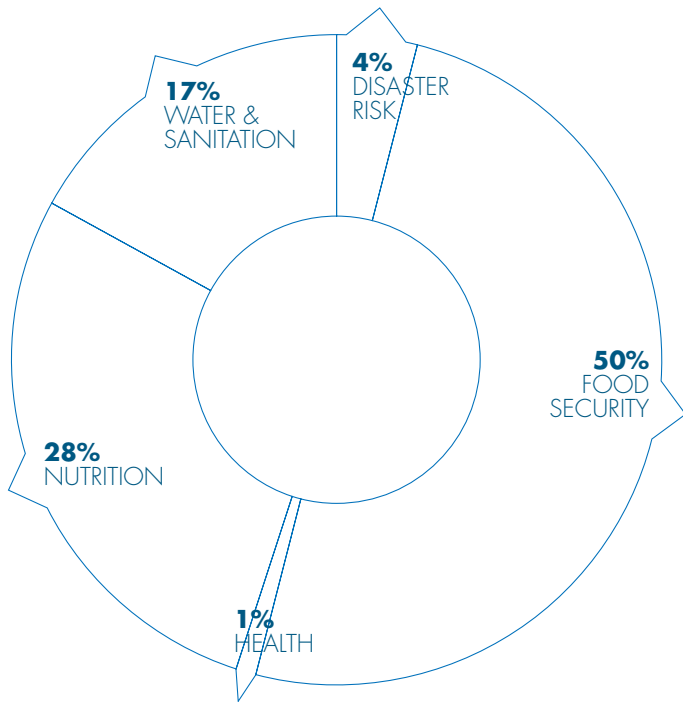
192
DEVELOPMENT
WORKERS

773
LOCAL STAFF

104
INSTITUTIONS

94,719
MEMBERS
OF THE PUBLIC

230
COMPANIES



15,262
THE NUMBER OF FOLLOWERS
ON SOCIAL NETWORKS

1,674
THE AMOUNT OF TIMES WE
WERE MENTIONED IN THE MEDIA



220,184
BENEFICIARIES
IN WATER &
SANITATION Bringing
sanitation infrastructure
to the suburbs is one of
the greatest challenges for
global urban expansion.



363,027
BENEFICIARIES
IN NUTRITION
Community-based
treatment of malnutrition
allows us to bring about
a massive increase in the
number of children in our
programmes.



1,789
BENEFICIARIES IN
HEALTH We work
with Health Ministries so
that they may incorporate
nutritional protocols
into their public health
programmes.



47,064
BENEFICIARIES
IN DISASTER
RISK REDUCTION Being
prepared for possible
natural disasters can
considerably reduce
damage in emergencies.



654,495
BENEFICIARIES IN
FOOD SECURITY
Conservation agriculture
will be key to feeding a
growing population.

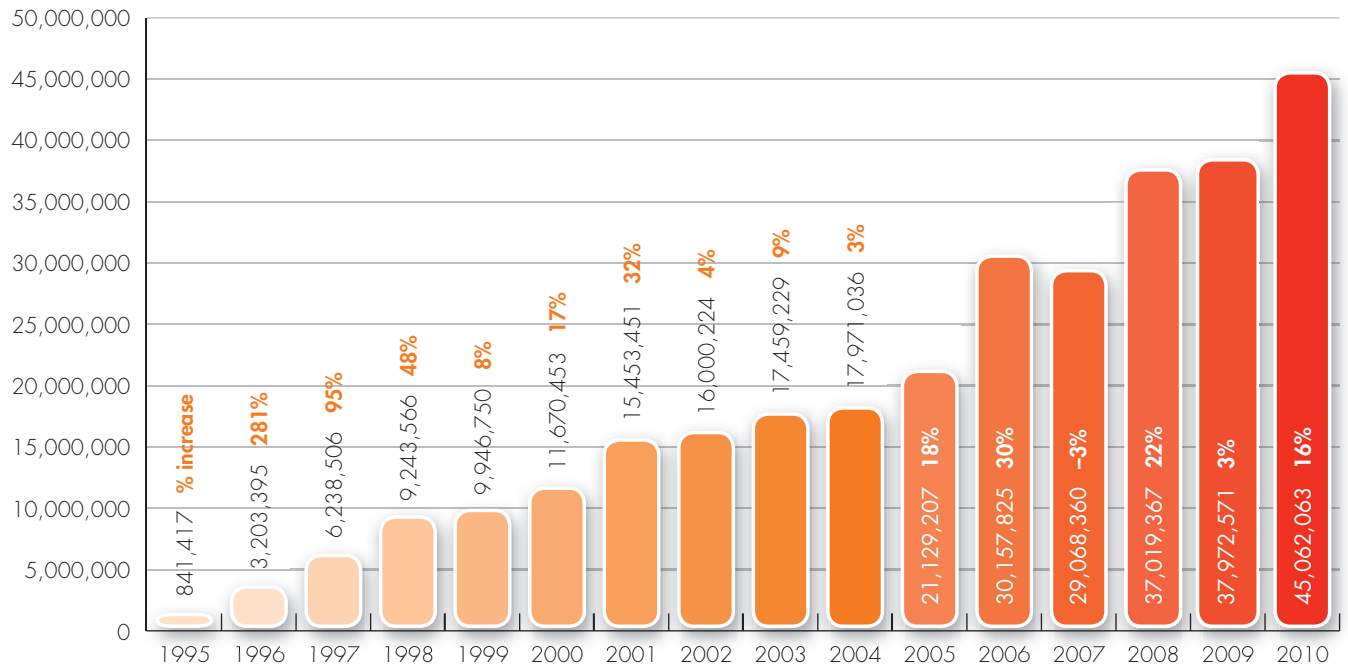


thanks

hunger has

ORIGIN OF FUNDS

OVERALL GROWTH*



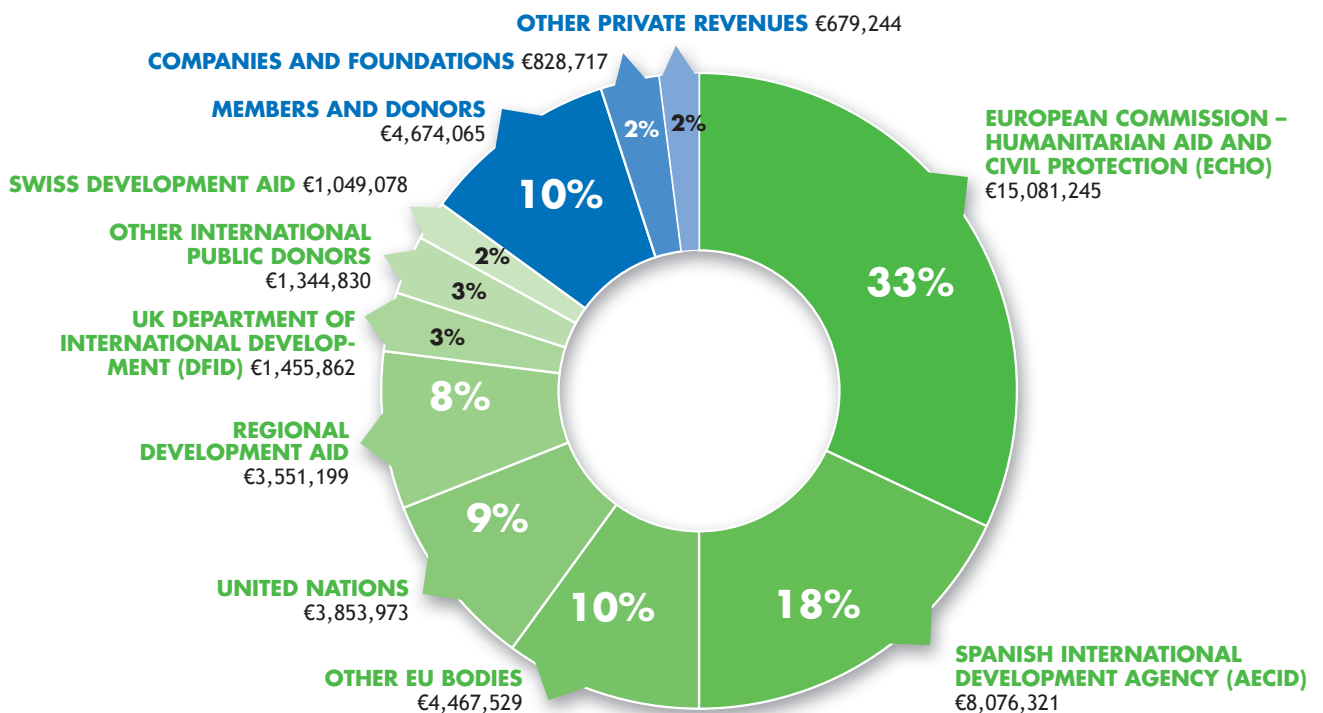
*This amount includes funds raised in Spain and applied in Action Against Hunger-Spain missions and ACF International missions.

DISTRIBUTION OF INCOME ACCORDING TO DONOR

(Action Against Hunger-Spain, including ACF international network contracts)

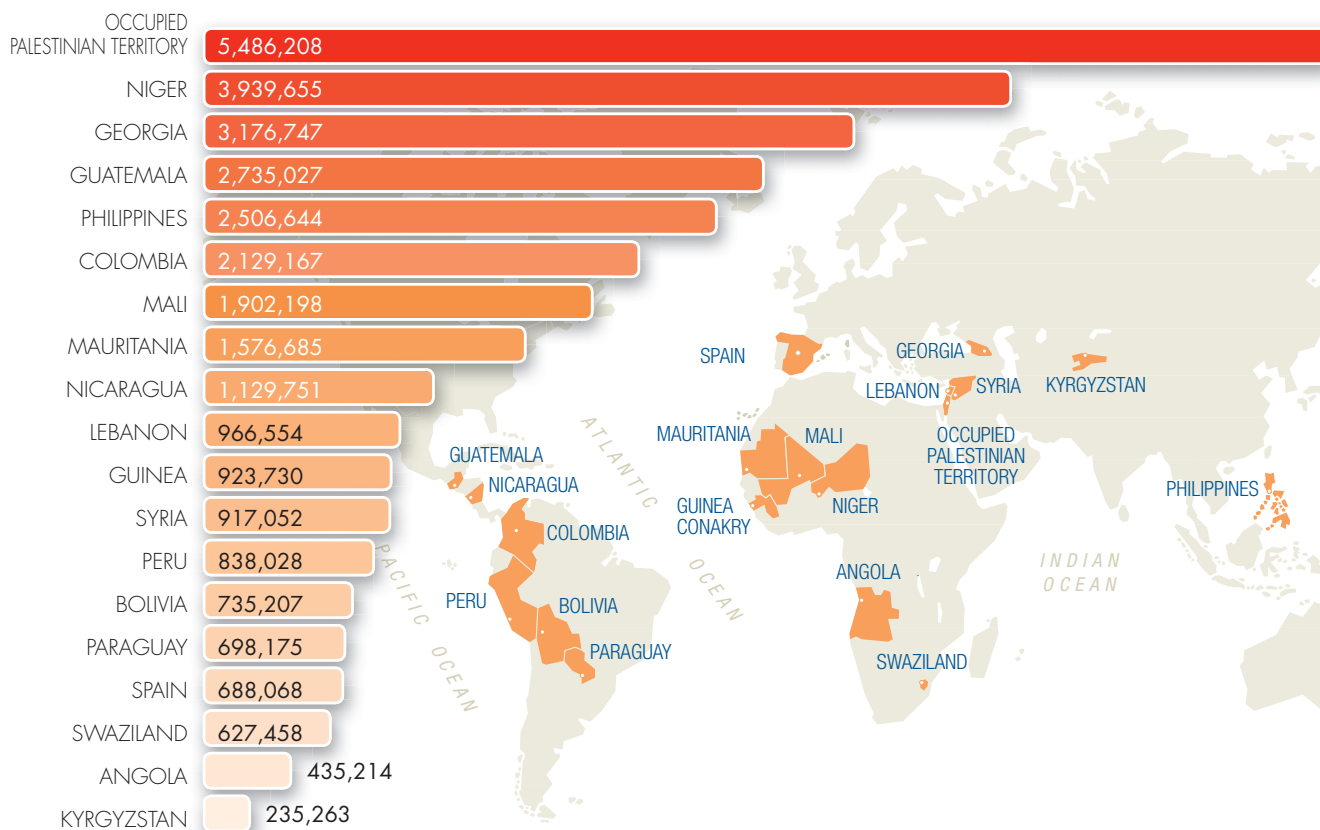
■ PUBLIC

■ PRIVATE



USE OF FUNDS

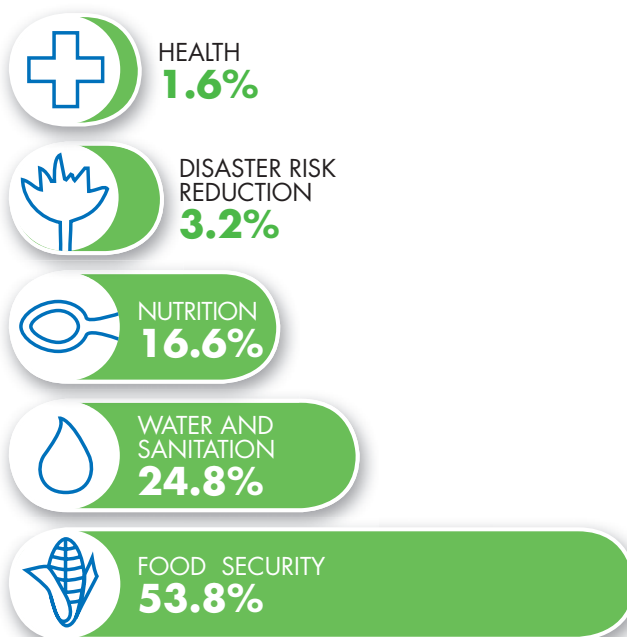
AMOUNT PER MISSION 2010 (in €)



USE OF FUNDS 2010



DISTRIBUTION OF FUNDS according to intervention sector



EVALUATING 2010 **Once again, transparency has been one of the organisation's bastions**

ACTION AGAINST HUNGER-SPAIN'S SYSTEM OF TRANSPARENCY AND GOOD GOVERNANCE

EXTERNAL MONITORING SYSTEMS

INTERNATIONAL QUALIFICATIONS

- EU/ECHO Preferred partner
- USAID International partner

NATIONAL QUALIFICATIONS

- AECID (Spanish International Development Agency)

CERTIFICATIONS

- SGE 21 FORÉTICA

EXTERNAL AUDITS

- Accounting and financial auditing from Ernst & Young
- 67 project audits

CODES OF CONDUCT

- Spanish Fundraising Association
- International Red Cross Code
- NGDO Coordinating Body

MEMBERSHIP OF

- People in Aid (HR)
- Voice (EU)
- Governing Board, NGDO Coordinating Body
- Governing Board, Spanish Fundraising Association

NATIONAL AND INTERNATIONAL REGULATIONS

THE ORGANISATION'S OWN REGULATIONS

- ACF CHARTER OF PRINCIPLES
- INTERVENTION POLICY
- CODE OF CONDUCT

INTERNAL MONITORING SYSTEMS

BOARD OF TRUSTEES

ETHICS COMMITTEE

APPOINTMENTS COMMITTEE

RISK MANAGEMENT COMMITTEE

AUDIT COMMITTEE

INTERNAL AUDITING DEPARTMENT

- Direct project audits
- Audits at HQ



After having reached the 1 billion-person mark, hunger numbers dropped in 2010 for the first time in 15 years. We must be pleased about this information, but also very cautious: 25 million hungry people continue to suffer. There is no

rational explanation to justify that one sixth of humanity lives on an empty stomach. The three most recent harvests are the biggest in History. According to FAO, this year, the planet has produced 50% more than the necessary calories to feed its population.

EMERGENCIES (VISIBLE AND SILENT)

The year began with the alarming images of a country in ruins. TV channels all over the world showed live broadcasts of the suffering caused by one of the most damaging earthquakes in years. Everyone bent over backwards to help Haiti, to a greater or lesser extent. The intervention was and continues to be complex. A country that was already one of the world's most unstable and unstructured cannot be rebuilt just with funds. Even though the challenges remain huge, Action Against Hunger-Spain was able to relieve the suffering of 275,000 Haitians. Our in-depth knowledge of the country (we have been there since 1985) provided us with a privileged position from which to do this. The other side of the coin is represented by the other invisible crises, especially in Africa, which have been eclipsed, to some extent, by large-scale emergencies in Haiti and Pakistan.

THE SECURITY OF OUR INTERVENTIONS

In the past year, we have had to evacuate our teams from conflictive areas several times, temporarily suspending the support given to the most vulnerable groups. The situations in the Sahel (where mafias and terrorist groups have joined forces to make development workers one of their targets), Colombia (where the rearming of demobilised paramilitaries has further worsened security conditions in cities) and Latin America in general (where crime, drug trafficking and organised crime makes the space available to humanitarian aid increasingly smaller) are especially worrying. Meanwhile, the growing trend for western powers to handle conflicts in a "humanitarian and social" way (see Iraq and Afghanistan), during which the civil context dwarfs the military context, is of little help

and one of the ultimate outcomes is confusion between humanitarian and military contexts. At Action Against Hunger, we are prepared to coordinate humanitarian interventions with Army interventions, but we still believe that it is important to differentiate between the two mandates, precisely in order to avoid further reducing the already depleted humanitarian space.

CRISIS (SPANISH AND GLOBAL)

The word 'crisis' will leave its permanent mark on 2010. Without entering into financial issues, unemployment and family debt levels in Spanish households are witness to the scope of the situation. Solidarity has not been the first issue struck off the lists of Spanish families' priorities, but companies and regional cooperation departments have made drastic cuts in their development aid budgets in 2010. The budget for 2011 does not auger any better for Official Development Aid. The crisis is forcing those of us who do have to give less. But what other things are those who fight to find food each day forced to deal with? The options for the most vulnerable groups in the face of the unstoppable rise in food prices are often desperate: unsustainable debt, sale of assets and the reduction in the amount or quality of daily food rations. In the most extreme situations, a true fight for life is established, with males gaining priority over females, the strong over the old, weak or ill. There is no doubt that the crisis has intensified the inhumanity of hunger.

And all this is happening as we become increasingly certain that, right now, the world is capable of feeding everyone; that we finally have the knowledge and resources to treat malnutrition; that we are the first generation that can bring an end to hunger. Our work in 2011 will be based on these convictions.

Olivier Longué
Managing Director
Action Against Hunger-Spain

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ACTIONS AND EVENTS IN SPAIN

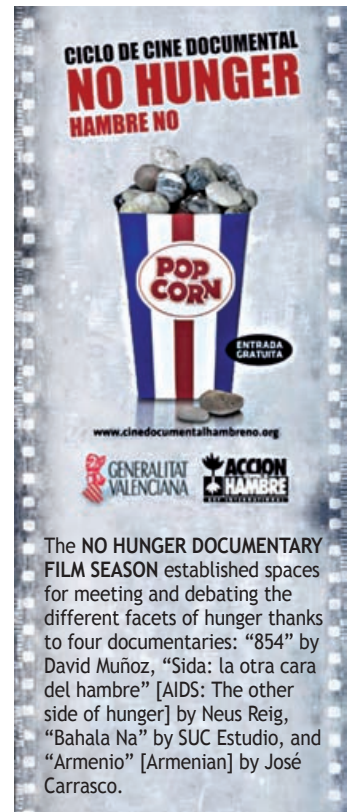
RESTAURANTS AGAINST HUNGER: Food, drink and solidarity go hand in hand



The 'Restaurants against Hunger' campaign brought together more than 300 restaurants from all over Spain for the same cause between October 7th and November 7th. The initiative was made possible thanks to the Spanish Federation of Hotels and Catering (FEHR) and 27 catering associations. We also had the collaboration of Hoteles Accor, Fundación Seur, Hoteles Fontecruz and Turespaña. For a whole month, customers could select special menus or dishes and the establishments donated a percentage of their price to Action Against Hunger-Spain's nutrition projects. Outcome: €45,000 to fight against child malnutrition.

FEHR is made up of 75 provincial, regional and national associations. Its mission is to promote the economic and social development of the catering and hotel industry to benefit society in general and the industry in particular.

Our office in the United Kingdom has been carrying out this initiative since 1998.



The NO HUNGER DOCUMENTARY FILM SEASON established spaces for meeting and debating the different facets of hunger thanks to four documentaries: "854" by David Muñoz, "Sida: la otra cara del hambre" [AIDS: The other side of hunger] by Neus Reig, "Bahala Na" by SUC Estudio, and "Armenio" [Armenian] by José Carrasco.



TORNEOS INTEREMPRESAS CONTRA EL HAMBRE WWW.ACCIONCONTRAELHAMBRE.ORG

Nine companies scored a goal against malnutrition on 29 October 2010 in our 3rd INTER-COMPANY TOURNAMENT AGAINST HUNGER. Outcome: an additional €20,000 for our fight against malnutrition.



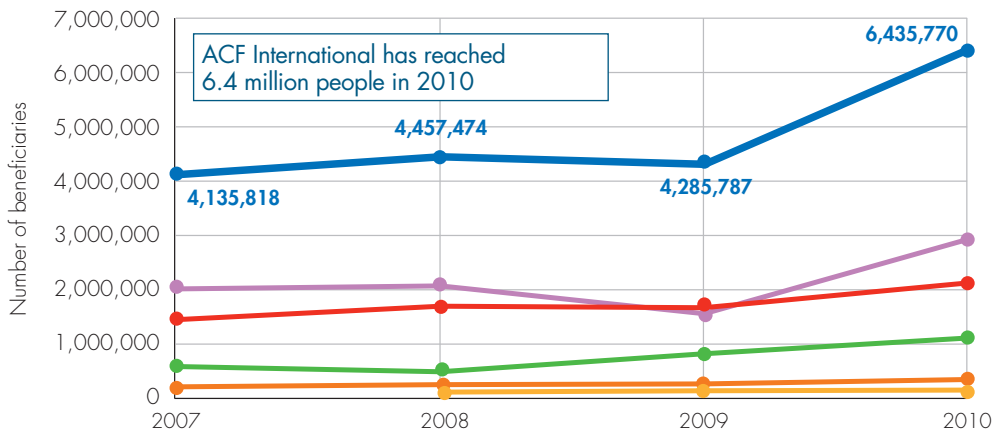
In April ARMENIO was released, a documentary based on an idea devised by Emilio Aragón. *Armenio* tells of the story of violinist Ara Malikian's visit, thanks to Action Against Hunger-Spain, to the land of his ancestors. A story led by music, directed by José Carrasco, produced by Globomedia and funded by the Valencian regional government.

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ACF INTERNATIONAL A GROWING NETWORK

INCREASE IN THE NUMBER OF BENEFICIARIES TOTAL 2007-2010

- TOTAL
- Nutritional treatment
- Care and health care
- Food security
- Water, sanitation and hygiene
- Disaster risk reduction



THE ORGANISATION'S WORKERS IN AN AVERAGE MONTH

473

expatriate workers

4,400

local staff

260

staff at HQ

ORIGIN OF FUNDS

Private Public

390,372

active donors (people who made a donation in the last 24 months)

66

companies (donations of over €25,000)

MAIN CRISES IN WHICH ACF INTERNATIONAL INTERVENED IN 2010



© Samuel Hauenstein

HAITI

EARTHQUAKE, January



© Samuel Hauenstein

GUATEMALA

FOOD CRISIS, January



CHAD

FOOD CRISIS, February



© Gonzalo Höhr

NIGER

FOOD CRISIS, March



© REUTERS/Shamil Zhumatov / cortesia de Alertnet

KYRGYZSTAN

CIVIL CONFLICT, July



PAKISTAN

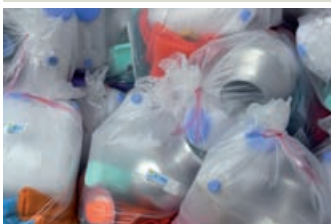
FLOODING, August



© REUTERS / Beawiharta / courtesy of Alertnet

INDONESIA

VOLCANO, November



BURMA

HURRICANE, November



HAITI

CHOLERA, November



CHAD

CHOLERA, November