There is a solution to hunger.
Acción contra el Hambre (Action against Hunger) has achieved a great deal in 2011. The harsh economic conditions during the year forced us to seek other ways of working. This is a positive thing: deep down it is nothing other than turning crisis into opportunity. A humanitarian organisation cannot afford to hide behind constantly feeling sorry for itself when faced with cuts in aid or citizens and companies being less willing to come together in times of crisis. This would be to fail in our humanitarian nature and betray our mission of helping, whatever the circumstances, the most needy.

Today more than ever, we as humanitarian organisations have to find a way to keep, and even increase, our commitment to the most vulnerable: they too are being hit very hard by this crisis. Less resources for more people, just as quickly with the same quality. In order to overcome this challenge, Acción contra el Hambre has continued to increase its efficiency and rely on one of the variables that historically has increased our capabilities: Research and Development. Innovating to help.

This has been part of our DNA since we were founded and we strengthened it in 2011. We are doing this by refusing to reduce investigation to the pure and simple execution of projects. We are achieving this by putting a great deal of effort into collecting evidence on the ground, opening research lines, academic links with universities and research centres and a valued team of technicians dedicated to continually improving the tools available for combating hunger.

Thanks to this we at Acción contra el Hambre - Spain managed, in a difficult year, to continue helping 1,173,886 men, women and children in 2011. Nothing gives us greater satisfaction.

José Luis Leal
Chairman of Acción contra el Hambre
MILESTONES 2011

All figures apply to Acción contra el Hambre - Spain. *ACF International 7,380,035 people.

IN 2011 WE MANAGED TO HELP 1,173,886* PEOPLE
THIS HAS BEEN POSSIBLE THANKS TO 127 PROJECTS/
59 AID WORKERS/ 708 LOCAL STAFF

- **47%** WATER AND SANITATION
- **32%** FOOD SECURITY
- **8%** DISASTER RISK REDUCTION
- **4%** NUTRITION
- **9%** HEALTH

544,337
Benefiting from Water and Sanitation
Access to water is fundamental for healthcare and education for children.

50,480
Benefiting from Nutrition
The communal treatment of malnutrition allows us to greatly increase the number of children covered by our programmes.

96,178
Benefiting from Disaster Risk Reduction
Preparing communities is key to minimising damage from future catastrophes.

378,575
Benefiting from Food Security and Livelihood
By means of technical training we are facilitating access to and integration in markets.

104,316
Benefiting from Health
We are working to train local staff and integrate nutritional procedures into health structures.

2,094
MENTIONS IN THE MEDIA

1,030,000
PEOPLE SAW OUR VIDEOS

350,000
PEOPLE VISITED OUR WEBSITE

35,000
FOLLOWERS ON SOCIAL NETWORKS
there is a solution to hunger

**GENERAL PROGRESS**

*The amount includes funds raised in Spain and spent on missions by Acción contra el Hambre - Spain and by ACF International.

**ORIGIN OF FUNDS**

**DISTRIBUTION OF INCOME BY DONORS**
(Acción contra el Hambre - Spain, including ACF international network contracts)

- **PUBLIC**
  - Other donors: €5,387,208 (11%)
  - Other international public donors: €4,774,416 (10%)
  - Decentralised cooperation: €2,780,203 (6%)
  - United Nations: €3,216,500 (7%)
  - Other EU bodies: €4,966,625 (10%)
  - Humanitarian aid and civil protection, Department of the European Commission (ECHO): €16,660,410 (35%)

- **PRIVATE**
  - Other private revenue: €554,130 (1%)
  - Members and donors: €5,187,208 (11%)
  - Companies and foundations: €1,572,039 (3%)

**TOTAL**

47,654,408 €
USE OF FUNDS

2011 TOTAL PER MISSION (in euros)

<table>
<thead>
<tr>
<th>Country</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Occupied Palestinian Territories</td>
<td>5,321,974</td>
</tr>
<tr>
<td>Niger</td>
<td>4,032,650</td>
</tr>
<tr>
<td>Colombia</td>
<td>3,132,811</td>
</tr>
<tr>
<td>Caucasus</td>
<td>2,749,733</td>
</tr>
<tr>
<td>Guatemala</td>
<td>2,449,670</td>
</tr>
<tr>
<td>Mali</td>
<td>2,430,532</td>
</tr>
<tr>
<td>Philippines</td>
<td>2,324,204</td>
</tr>
<tr>
<td>Mauritania</td>
<td>2,037,471</td>
</tr>
<tr>
<td>Peru</td>
<td>1,435,173</td>
</tr>
<tr>
<td>Bolivia</td>
<td>1,411,135</td>
</tr>
<tr>
<td>Guinea</td>
<td>1,313,774</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>1,000,921</td>
</tr>
<tr>
<td>Syria</td>
<td>883,425</td>
</tr>
<tr>
<td>Paraguay</td>
<td>759,673</td>
</tr>
<tr>
<td>Tunisia/Libya</td>
<td>617,752</td>
</tr>
<tr>
<td>Swaziland</td>
<td>429,288</td>
</tr>
<tr>
<td>Spain</td>
<td>423,434</td>
</tr>
<tr>
<td>Lebanon</td>
<td>336,725</td>
</tr>
</tbody>
</table>

USE OF FUNDS 2011

Projects: 91%  
Fundraising: 5%  
Administration and Communications: 4%  

DISTRIBUTION OF FUNDS by sector where active

- **Health**: 0.1%
- **Disaster Risk Reduction**: 5%
- **Nutrition**: 16%
- **Water and Sanitation**: 25%
- **Food Safety**: 54%
There is a solution to hunger

GOOD GOVERNANCE
TRANSPARENCY AND
HAMBRE’s SYSTEM OF
ACCIÓN CONTRA EL
head office audit
INTERNAL AUDIT DEPARTMENT
AUDIT COMMISSION
RISK COMMISSION
APPOINTMENT COMMISSION
ETHICS COMMITTEE
TRUSTEES
INTERNAl CONTROl
STANDARDS
INTERNATIONAL RATINGS
- EU/PECH/Preferred partner
- USAID International partner
NATIONAL RATINGS
- AECID (Spanish Agency for International Cooperation in Development)
CERTIFICATIONS
- SGE 21 FORETICA
- Development NGO coordinator
EXTERNAL AUDITS
- Ernst & Young accounting and financial audit
- BS projects audited
CODES OF CONDUCT
- Spanish Fundraising Association Governing Body
- Development NGO Governing Body
- Voice (EU)
- People in Aid (HR)
MEMBER OF
- Development NGO coordinator
- Spanish Fundraising Association
- Ernst & Young accounting and financial audit
- SGE 21 FORETICA
CERTIFICATIONS
- Cooperation in Development

2011 STATEMENT OF FINANCIAL POSITION
TRANSPARENCY IS IN OUR DNA

We need to start the review of 2011 with the best news possible: we have managed to increase the number of people reached by Acción contra el Hambre’s International Network. 7,380,035 this year, more than a million more than the previous year. We have managed to almost double the amount of people benefiting from our malnutrition treatment projects which shows the effort we have put into the challenge that we set ourselves a year ago - the massive increase in treatment.

ONE YEAR, TWO WORLDS, TWO CRISES
Both in Spain and Europe we are living in difficult times. There are too many words to describe our unemployement figures, deficit or risk premium. But this must not be allowed to keep us locked even more within our own borders and prevent us from looking towards the rest of the world. Here, the crisis means tightening our belts, there, on the other side of the Straits of Gibraltar, it means life. The price of food (due to speculation and the rise in petrol prices) has remained high throughout 2011 in countries where families spend up to 80% of their income on buying food. In many Latin American and African countries, cash sent home from emigrants has reduced dramatically. Many had to return home once their European dream ended in pieces, leaving many more mouths to feed in their homes and communities.

A DIMINISHING HUMANITARIAN SPACE
The way space available for aid workers to operate is being reduced in some areas of the world is having a suffocating effect. 2011 confirmed the tendency of recent years - humanitarian action is becoming a direct target of armed groups which is greatly hindering access to victims for our teams working with minimum security. New spectres such as direct attacks, kidnappings or extortion by terrorist or militia groups in the very areas that are the poorest on the planet, such as the Sahel or the Horn of Africa, have been added to the threat of political instability, well known to humanitarian work for a long time. Nowadays we find our access blocked to areas where we have been working for years. Nationalities are becoming more and more threatened, with westerners or those from non-Islamic countries being the most exposed. In order to be able to respond to this new state of affairs we are adopting measures such as strengthening all our security protocols, risk management or insisting on certain nationalities for certain posts, but there can only be one ultimate solution - compliance with International Humanitarian Law that provides for unrestricted and direct access to the victims of human crises.

CUTBACKS, CUTBACKS, CUTBACKS...
Aid work has been the victim of cutbacks of 20% at state level in 2011 alone and of 60% at autonomous level since 2007. Many sectors are suffering due to the cutbacks, but humanitarian aid has suffered disproportionately. To cut back or cancel Official Assistance for Development is to tread the thin line between life and death for many people. This is a betrayal of the collective ambitions shared by Spaniards. This is accepting that the horror of death caused by hunger, conflict or preventable illnesses can be justified by financial figures. But in addition to all of this, it relegates the position of our country in an ever increasingly global world. International cooperation is not the cherry on the cake of prosperity. It is a very profitable investment. It is yet another tool that any country with international ambition must have to exist, advance and be proud of itself.

... BUT ALSO AN OPPORTUNITY TO REINVENT OURSELVES
However, at Acción contra el Hambre our intention has been to turn crisis into opportunity. The plurality of our public donors and the loyalty of many of our companies who did not include aid in the first things to be sacrificed have allowed us to remain on the front line of the fight against hunger and increase the number of people we are helping by more than a million. We are just relying on increasing the efficiency of our projects. How? By strengthening as much as possible one of our main added values: technical innovation. Money transfers, new prototypes associated with sanitation and technical innovation. Money transfers, new prototypes associated with sanitation and biofortification or remote sensing projects have allowed us to better reach more people. In 2012 we do not want to maintain the status quo. We want to improve it.

Olivier Longué
General manager
Accion contra el Hambre
There is a solution to hunger.

2011 ANNUAL REPORT

ACCIÓN CONTRA EL HAMBRE

ACTIVITIES AND EVENTS IN SPAIN

THE SHARING EXPERIMENT
We wanted to find out if sharing is something natural, if we all feel the need to correct injustice, to do something for those who have less. And also what would happen if we asked children. The Sharing Experiment campaign tested us all.

SPANISH TOP 40 AWARDS
We were at the 2011 Spanish Top 40 awards party. Due to its track record, Acción contra el Hambre was chosen to receive the proceeds from the sale of tickets to the event that amounted to more than 140,000 euros.

THE SHARING EXPERIMENT
Compartiendo podemos combatir el hambre

PREMIOS PRINCIPALES 2011

SPORT AND SOLIDARITY: INTER-COMPANY TOURNAMENTS AGAINST HUNGER
Beating all attendance records, we raised 50,000 euros for our fight against malnutrition thanks to 18 companies and more than 400 participants in the 4th Inter-Company Tournament against Hunger held last 16th of September 2011. This event has become an important joint initiative in the corporate world with widespread media coverage.

RESTAURANTS AGAINST HUNGER
The second round of the campaign ‘Restaurants against Hunger’ took place during October and November with the support of the Spanish Catering Federation (FEHR) and more than 480 restaurants. Restaurants chose certain dedicated dishes or menus and each time a customer ordered one of them the Restaurant donated a certain pre-determined amount for Acción contra el Hambre. €100,000 was raised towards the fight against infant malnutrition.
there is a solution to hunger

**ACF INTERNATIONAL**

**WE ARE CONTINUING TO GROW**

**NUMBER OF BENEFICIARIES**

TOTAL 2007-2011
- TOTAL
- Nutritional treatment
- Care and health practices
- Food security
- Water, sanitation, and hygiene
- Risk reduction in the face of disasters

**ORGANISATION WORKERS IN AN AVERAGE MONTH**

- 302 Expatriates
- 4,634 Local workers
- 320 Headquarters staff

**ORIGIN OF FUNDS**

- 568,230 Active donors (individuals having made a donation in the last two years)
- 71 Companies (donations in excess of 25,000 euros)

**PRINCIPLE CRISSES IN WHICH ACF INTERNATIONAL INTERVENED IN 2011**

**LIBYA-TUNISIA BORDER**
CIVIL CONFLICT, March

**IVORY COAST**
CIVIL CONFLICT, April

**SOUTH SUDAN**
DISPLACED PERSONS CRISIS, June

**HORN OF AFRICA**
FAMINE, July-August

**BANGLADESH**
FLOODS, September

**PAKISTAN**
FLOODS, September

**GUATEMALA**
FLOODS, October

**TURKEY**
EARTHQUAKE, November

**SAHEL**
FOOD CRISIS, November

**PHILIPPINES**
FLOODS, December

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In 2011 ACF International reached 7.4 million people

TOTAL 2007-2011

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